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Introduction

From boardroom executives to frontline operation managers, the uncertain economy has highlighted the necessity—and the benefits—of making informed decisions. To cut costs, streamline operations, and fuel continual process improvements, employees must be empowered to make better decisions at every level in the organization. Critical business data needs to be accessible to all employees, so that they can perform their own analyses and freely share insights with team members. With access to relevant data, employees can find opportunities to operate more efficiently and grow revenues, so the company can emerge stronger from any economic environment.

Microsoft delivers a complete Business Intelligence (BI) suite with the familiar productivity tools in Microsoft® Office 2010 and the collaboration and search technologies in Microsoft® SharePoint Server® 2010. Using Microsoft Business Intelligence, your employees gain deep business insights while working in familiar environments, and then easily share these insights across the organization.

Organizations typically already own much of the Microsoft Business Intelligence solution (illustrated in Figure 1)—including Microsoft Office, Microsoft SharePoint, and Microsoft® SQL Server®—making it the most cost-effective choice for deploying Business Intelligence throughout your organization.

This paper describes typical BI implementation challenges and details how Microsoft Business Intelligence applications are designed to overcome these challenges—while empowering your people with business insights, improving your organizational effectiveness, and enabling IT and developer efficiencies.
The Business Intelligence challenge

If your organization is like most, you face three main challenges when it comes to implementing a Business Intelligence solution: staying within budget, meeting the needs of the business, and efficiently maintaining the solution going forward.

You might struggle to find a cost-effective BI solution and implement it within reasonable timeframes. Not only are many BI solutions expensive, they are resource-intensive because they require you to maintain multiple, non-integrated systems and tools. For a cost-effective solution that fits your budget, you need to work within the technology infrastructure you already have in place, minimizing start-up and implementation costs.

The second BI challenge organizations typically face revolves around meeting the needs of end users. BI solutions that can only be mastered by a few highly-trained users will not generate widespread insights or better decision making. It is important to choose a BI solution that supports the skill sets of the organization and that is easily accessible to all. BI solutions featuring familiar tools and interfaces will increase adoption rates while reducing training time and cost. Furthermore, to meet the needs of end users, a BI solution should deliver relevant information when users need it. Today's conventional BI implementations rely on IT departments to develop reports for the end user. More often than not, the IT department becomes a bottleneck for the rest of the company. When IT professionals have to devote time to producing ad-hoc reports, they have less time to focus on important high-value projects.

The third BI challenge centers on maintaining and managing BI solutions once they are in place. Inflexible architecture and incompatible BI systems force users to create inefficient workarounds—compromising the system's ability to deliver timely, accurate data. It should be easy for you to track how your data and reports are being used, so that you can move IT resources to areas of the highest need. In order for you to scale your BI solution to meet your ongoing performance needs, the solution should be flexible, letting you expand coverage or add capabilities. The most efficient and cost-effective solutions to maintain are those that allow for central management of enterprise-wide workloads, integrate within the existing IT environment, and adapt to changing business needs.
Enabling Business Intelligence for everyone

Microsoft Business Intelligence can uniquely overcome typical BI solution challenges such as cost, wide-scale adoption, and maintenance. By building on technology you typically already own, Microsoft Business Intelligence is the most cost-effective solution you can buy. But even for those customers who have made no investments in Microsoft products, they can receive business intelligence capabilities in addition to a full enterprise database platform for a fraction of the average cost of solutions from other BI vendors.\(^1\) And once implemented, Microsoft Business Intelligence can help you improve organizational performance by meeting your company’s individual, organizational, and IT information and analytical needs. Specifically, Microsoft Business Intelligence combines traditional BI with productivity and collaboration tools in order to:

1. Empower your people with business insights
2. Improve organizational effectiveness
3. Drive IT and developer efficiencies

Empower your people with business insights

You want to empower your employees with the relevant information they need to make better, more strategic decisions. Business Intelligence gets the right information to the right people faster. Providing self-service access to BI capabilities allows users to access, analyze, and collaborate on critical business information to make the best possible decisions. And, self-service data access reduces user dependency on IT, speeding access to data and enabling them to make the right decisions at the right time. At the same time, it frees IT to concentrate on higher-value projects.

For example, with self-service capabilities, customer support representatives can directly use Business Intelligence to review information that helps them identify cross-selling and up-selling opportunities. Sales directors can gain visibility into the pipeline and prioritize their efforts around their most profitable customers. With self-service access to real-time information, your front-line employees can quickly analyze what’s happening within the business today, and make decisions based on information that’s both current and relevant to their role—helping to build customer relationships and plan for the future.

Microsoft Business Intelligence gives people the data they need to make better decisions through self-service analysis, self-service reporting, and personalized dashboards.

Leverage managed self-service analysis

Microsoft Excel is the world’s premier analysis tool. Use the powerful self-service analytic capabilities within Microsoft Excel to uncover patterns, slice through large amounts of data, and quickly find answers.

- Microsoft Excel data analysis and visualization tools help you discover patterns, illuminate trends, and highlight exceptions more easily. For example, use conditional formatting—including data bars, color scales, heat maps, sparklines, and performance indicator icons—to analyze performance and generate actionable insights.

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\(^1\) When comparing the licensing and support costs over a three year period. See the “BI Pricing and Evaluation Update” from the BI Scorecard (http://www.biscorecard.com).
- **Slicers**, a new self-service analytic tool available in Microsoft Excel 2010, let you slice-and-dice through large amounts of data to quickly identify trends. For example, slicers can help you track how many customers purchased your product last month or last year. Slicers help highlight just one relevant section of your data, or break it up into a few sections, so you can easily compare not only percentages but trends year-over-year, month-over-month, or any other way you want to slice the data.

- **PivotTables**, another self-service analytic tool, let you interactively explore data and summarize it into useful reports, as shown in Figure 2. For example, quickly navigate through your data by rotating rows or swapping out columns to answer multiple questions from the same data set. Drag and drop column headings to new locations, and Microsoft Excel quickly calculates and updates the data. This makes it easy to display multiple results such as averages, counts, minimums, and maximums.

![Interactive PivotTable and visual slicers simplify navigation](image)

- **Named Sets** make it easy for users to identify only the items they care about, and work with those items in PivotTables, PivotCharts, and Cube Functions. For example, a user can identify the top 10 salespeople or largest purchases in the Midwest in the last month, and then re-use that data set within reports and calculations. Additionally, by supporting combinations of items and multidimensional expressions (MDX) for Named Sets, Excel makes just about any PivotTable possible, including ones that compare actual sales to projections.

- Microsoft SQL Server 2008 **Data-Mining Add-ins** help users analyze large data sets to identify issues and opportunities facing their organization. These add-ins help users derive patterns and trends that exist in complex data, visualize those patterns in charts and interactive views, and generate rich, colorful summaries for presentation and analysis.

- The new **PowerPivot for Excel** allows users to quickly manipulate very large data sets and share analysis with co-workers—with little or no IT assistance. PowerPivot supports the unmatched analytical power and
ease of use of Excel while allowing users to connect to any data source—databases, reports, data feeds, Web pages, Excel files, and more. **PowerPivot for Sharepoint** enables seamless integration with Microsoft Sharepoint 2010, allowing users to share and collaborate with confidence. Team members can easily publishing their analyses in a PowerPivot Gallery within Sharepoint, allowing other users to enjoy the same interactivity and fast-query capabilities when working on reports in a thin client. SQL Server 2008 R2 will also enable support for adhoc BI applications in SharePoint, including automatic data refresh, and data processing with the same performance as in Excel. IT also benefits from the managed self-service capabilities within PowerPivot. IT can track the usage of PowerPivot applications via the PowerPivot Management Dashboard and identify mission-critical Excel applications, while reducing the time spent managing and revising one-off reports.

![Figure 3: PowerPivot for Excel allows for analyzing massive amounts of data](image)

**Utilize self-service reporting**

Microsoft Business Intelligence also provides self-service reporting functionality. A new Report Component Library makes it easy to design new reports and charts through powerful wizards, or edit existing reports with an intuitive, Office-optimized interface.

- The **Report Component Library** within Microsoft SQL Server enables IT and power users to create report parts—such as queries, charts, graphs, and logos—and save them to the shared report part gallery for reuse by others in the organization. This enables a “grab and go” experience—you simply use existing report parts as building blocks to create new reports. To create a custom report in minutes, users simply browse the gallery and drag and drop the report parts they need onto a design surface—indepenent of IT assistance. Additionally, if you find pieces of information you need to spread across multiple reports, you can use the report component library to break existing reports into smaller components in just a few simple steps. After you save the resulting report parts to the gallery, you can reuse them to create new, more individualized
reports. With these features, everyone—from novices to power users—experiences more sophisticated, enhanced reporting.

- **The Business Intelligence Center**—an out-of-the-box site template and document library optimized for report access and management—makes it easy to manage reports, spreadsheets, and data connections consistently. The Report Center includes a report library, data connection library, and a business intelligence dashboard template. Access the Business Intelligence Center and use reports as data sources for self-service analysis in PowerPivot and Excel. This provides a secure, easy way for IT to provide timely access to the information business users need.

![PowerPivot workbooks within Sharepoint 2010.](image)

**Figure 4: PowerPivot workbooks within Sharepoint 2010.**

**Create personalized dashboards**

In addition to offering self-service analysis and reporting capabilities, Microsoft Business Intelligence makes it easy for users to create, use, and share personalized dashboards to view and explore data. With Microsoft SharePoint Server 2010, you can quickly assemble information from disparate sources and display it in Business Intelligence dashboards using built-in Web Parts. Web Parts can include key performance indicators (KPI), Microsoft Office Excel 2010 spreadsheets, Microsoft SQL Server 2008 R2 Reporting Services reports, and more.

Dashboards provide a single-screen display of information you need to track objectives, answer fundamental questions, and trigger alerts for potential problems. The self-service analysis, reporting, and dashboard capabilities provided by familiar Microsoft Business Intelligence tools make it easy to empower users to access the information they need and make better informed decisions without burdening IT.
Improve organizational effectiveness

With effective Business Intelligence, you not only empower your people, you can improve organizational effectiveness, so that your entire company operates more effectively and strategically. When you choose Microsoft Business Intelligence, you can use BI in every part of your business productivity infrastructure. Your employees can easily create, manage, and share data, making information more discoverable and transparent. As insights are shared throughout the organization, decision making becomes more effective and organizational goals become more aligned. A robust Business Intelligence solution from Microsoft helps improve organizational effectiveness by enabling you to:

- Share insights throughout the organization
- Collaborate on data for more effective decision making
- Search for relevant BI content
- Manage structured and unstructured content
- Create context-driven dashboards

Share insights throughout the organization

Excel Services, part of Microsoft SharePoint Server 2010, makes sharing business insights easier, so everyone throughout your organization can make better business decisions. Specifically, Excel Services allows you to dynamically render a Microsoft Excel spreadsheet as HTML so others can access, navigate, filter, and interact with the information within a Web browser.

Excel Services also improves spreadsheet management, security, and spreadsheet model reuse using a scalable server-based calculation service and interactive Web-based user interface. With Excel Services, you can:

- Broaden the access and availability of spreadsheets by incorporating interactive spreadsheets into business intelligence portals, dashboards, and scorecards
- Secure and protect confidential information and maintain one version of the truth by locking down access at the server
- Build and create new applications

Collaborate on data for more effective decision making

Microsoft SharePoint Server 2010 helps you collaborate on insights gleaned from data for more effective decision making, so you can further improve organizational effectiveness. Microsoft Office SharePoint provides collaborative features to ensure that content is created, accessed, and shared in a transparent and accountable environment. For example, you can tag a document to make the document easier to find. You can also create team sites, wikis, blogs, mysites, and more to help people share information seamlessly. SharePoint can help track documents and alert you to content updates relevant to your user group, meeting space, and team or project site. SharePoint also supports workflows that can streamline approval processes and built-in versioning to help you better manage content and data access.

Search for relevant BI content

Advanced search features help reduce BI information overload by enabling you to find relevant content quickly. You can search for people with a particular expertise as well as documents, reports, and line-of-business data. With
smarter, more visual, and conversational intranet searches, SharePoint lets you go beyond documents to unlock BI information and effectively search for people, documents, and data—and deliver actionable search results, as shown in Figure 5. Build customized search scenarios and deliver results quickly for role-specific, context-driven needs, expanding your ability to apply BI insights across the organization.

Manage structured and unstructured content

For Business Intelligence to be valuable, it must combine structured and unstructured content, including documents, e-mail messages, videos, instant messages, blogs, wikis, and more. Unstructured content often exists in a state of unmanaged chaos that prevents an organization from properly using these valuable assets to improve knowledge sharing, boost customer communications, and increase process efficiency. Microsoft SharePoint Server 2010 includes Enterprise Content Management (ECM) capabilities to help you overcome these challenges.

Built on a well-integrated platform, SharePoint easily extends the management of documents, records, web content, and forms to every information worker by integrating with familiar tools such as Microsoft Office. SharePoint ensures that all users derive the most value from their content by supporting the entire content lifecycle—from creation, collaboration, and management, to publication, reuse, archiving, and expiration.

Create context-driven dashboards

Create rich, interactive dashboards that assemble and display relevant business information from disparate sources to not only empower your people, but also improve organizational effectiveness by providing at-a-glance snapshots of data from multiple systems. Use Microsoft SharePoint PerformancePoint Services, as illustrated in Figure 6, to view trends and measure efficiencies. Context-driven dashboards aggregate data and allow users to analyze, access, and view it—with a few simple clicks of a mouse—to increase visibility into key team and organizational metrics. Further improve performance across your organization using new chart types and filters to enable continuous analysis and iterative decision making.
Drive IT and Developer Efficiencies

Finally, Microsoft Business Intelligence enables your IT department to run more efficiently and serve users more effectively. An integrated Business Intelligence solution from Microsoft helps minimize costs and complexity by leveraging existing IT investments. The Microsoft Business Intelligence solution can also increase IT productivity by using familiar and intuitive development and management tools. In addition, by providing self-service analytics and reporting capabilities, users can get the BI capabilities they need, allowing IT to focus on other important tasks.

**Easily manage the self-service environment**

Self-service is great for end users, but IT still needs to control access, security, and quality. Enhanced administration capabilities are available within the new PowerPivot Management Dashboard within Microsoft SharePoint. The dashboard allows IT to monitor and govern the content that workers create using self-service tools. IT can track, review, and report on thousands of users, so they can determine the content being used, evaluate the reports being accessed, and identify other access and frequency trends, as illustrated in Figure 7, so that they can more quickly shift resources and support to the areas of greatest need.
Cut cost and complexity by leveraging existing IT investments

Chances are that you already own the BI building blocks you need—Microsoft SQL Server, Microsoft SharePoint Server, and Microsoft Office. With this broad set of BI, productivity, and collaboration capabilities from Microsoft, you can consolidate multiple investments to save on cost and complexity.

Ensure data quality

Master Data Services (MDS) delivers a master data hub that can serve both BI and operational requirements and improve the quality and efficiency of data and processes for all systems. The master data hub provides a centralized approach to defining, deploying, and managing master data to help ensure reporting consistency across systems and deliver faster, more accurate results across the enterprise. Besides simply storing the current authoritative source, MDS enables IT organizations to track versions of master data in order to answer questions about the data at a specific point in time.

Scale to support BI for all users at a lower TCO

It is imperative that IT departments meet the informational needs of a growing or changing organization. Microsoft SQL Server DataWarehousing lets your IT department create and manage scalable, high-performance data warehouses and data marts to support BI for all users at the lowest total cost of ownership (TCO), as shown in Figure 8.
Microsoft SQL Server DataWarehousing uses tried and tested relational database management system (RDBMS) technologies. Microsoft SQL Server has strong data warehouse offerings based on architecture that easily scales. For example, Microsoft SQL Server 2008 Enterprise and the Fast Track Data Warehouse lets customers scale their data warehouses on single servers through scale-up architecture. In addition, new functionality will enable customers to deploy very high scale data warehouses of up to 1 petabyte. This uses massively parallel processing (MPP) with shared nothing architecture. To scale your data warehouses affordably, you can add more commodity hardware rather than buying large hardware servers.

**Increase productivity with familiar and intuitive tools**

Microsoft further helps you increase productivity in your IT department by delivering familiar and intuitive development and management tools. For example, by offering BI capabilities through design environments such as the BI Development Studio in Visual Studio and SharePoint Designer, developers can quickly get up to speed without needing to learn new skills. Furthermore, using the same environment for multiple capabilities allows developers to integrate BI capabilities into their application designs more easily.

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*Figure 8: Comparison of licensing and support costs for three year period*[^1]

[^1]: BI Pricing and Evaluation Update from the BI Scorecard ([http://www.biscorecard.com](http://www.biscorecard.com)).
A trusted, integrated solution: Microsoft Business Intelligence

To be effective, your Business Intelligence solution must be built on a trusted platform and deliver actionable insights to users throughout the organization, who then use those insights to drive improved performance. With tools and applications that are agile enough to meet the demands of both business users and IT, the robust Microsoft Business Intelligence solution is designed to support better decision making through your organization.

You can leverage the investment you’ve already made in Microsoft technology. For a robust and cost-effective BI solution, build on the industry-leading SQL Server platform, and incorporate the productivity tools of Microsoft Office and the collaboration features of Microsoft SharePoint Server. This allows you to access, analyze, and integrate BI data—wherever it lives, in whatever form, and into whatever tool or application you need to ensure that your organization runs effectively.

Microsoft Business Intelligence can offer your organization these compelling benefits:

- **Lower total costs.** Utilize your investments in Microsoft SQL Server 2008 R2, Microsoft SharePoint Server 2010, and Microsoft Office 2010 to drive end-user adoption, reduce training costs, dramatically reduce per-user costs, and generate unprecedented value.
- **Empower employees to make better business decisions.** Giving information workers self-service access to information enables them to perform analysis with minimal support from IT and make fast, accurate decisions.
- **Improve organizational effectiveness.** Use BI as part of your business productivity infrastructure and easily share insights with teammates and collaborate on decision making.
- **Enjoy IT efficiencies, rapid deployment, and faster time-to-benefits.** Promote wide-spread adoption and benefits with the intuitive yet powerful Business Intelligence capabilities embedded within everyday productivity tools your employees already use.

To learn more, visit us at [www.microsoft.com/BI](http://www.microsoft.com/BI).